

**From:** [DeMeo, Sharon M.](#)  
**To:** [Webster, David](#); [Stein, Mark](#)  
**Cc:** [Eckhardt, Cayleigh](#); [Gaito, Danielle](#)  
**Subject:** FW: Merrimack Station - Data Request for 316(b) Social Cost Analysis  
**Date:** Friday, October 20, 2017 4:34:49 PM  
**Attachments:** [NERA Merrimack EPA Public Admin Cost Request 2017\\_10\\_20\\_provided.pdf](#)

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FYI, PSNH is looking for administrative costs EPA would incur. Shall I set up a meeting for next week to discuss?

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**From:** Shakun, Eli [mailto:[eli.shakun@nera.com](mailto:eli.shakun@nera.com)]  
**Sent:** Friday, October 20, 2017 4:14 PM  
**To:** DeMeo, Sharon M. <[Demeo.Sharon@epa.gov](mailto:Demeo.Sharon@epa.gov)>  
**Cc:** Harrison, David {NERA} <[David.Harrison@NERA.com](mailto:David.Harrison@NERA.com)>  
**Subject:** Merrimack Station - Data Request for 316(b) Social Cost Analysis

Privileged and Confidential. Prepared at Request of Counsel.

Ms. DeMeo,

I hope this finds you well. NERA Economic Consulting is working with PSNH to develop a social cost analysis of alternative cooling water intake structures at Merrimack Station in relation to the Merrimack Station NPDES Permit. In compliance with EPA's Final Regulations to Establish Requirements for Cooling Water Intake Structures at Existing Facilities ("Final Rule"), the social cost analysis must include estimates of the administrative costs EPA Region 1 would incur in association with the installation and operation of each of cooling water intake structures considered. I have attached a document that outlines the specific data we request to ensure our analysis is consistent with the final rule.

We would be very grateful for your help in providing these estimates to ensure the completeness of PSNH's submittal. Please do not hesitate to reach out to me or David Harrison (CC'd above) (617-927-4512) with any questions.

Thanks,  
Eli

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**Eli Shakun**  
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